

BROMSGROVE DISTRICT COUNCIL

Cabinet 3rd May 2022

Revenue Monitoring Report to Period 11 2021/22

Relevant Portfolio Holder	Councillor Geoff Denaro Portfolio Holder for Finance and Governance
Portfolio Holder Consulted	Yes
Relevant Head of Service	Peter Carpenter
Wards Affected	All Wards
Non-Key Decision	

1. SUMMARY

This report for 2021/22 presents the Councils outturn revenue and capital monitoring positions based on data to Period 11 (February) 2022.

2. RECOMMENDATIONS

Cabinet are asked to note that:

- The forecast 2021/22 outturn position in relation to revenue budgets based on the financial period April 2021 – February 2022 is a projected revenue underspend of £367k.
- Capital expenditure to date is £2.7m against a total an approved programme of £15.3m.

3. KEY ISSUES

Financial Implications

- 3.1 This report sets out the financial performance of the Council for 2021/22 and shows the revenue and capital position against budget for the period 1 April 2021 to 28 February 2022.
- 3.2 As part of the monitoring process a detailed review has been undertaken with support from the Finance Team to ensure that issues are considered, and significant savings and cost pressures are addressed. This report sets out, based on the position at Month 11, the projected revenue outturn position for the 2021/22 financial year and explains key variances against budget.
- 3.3 The £11.988m original revenue budget as included in the table below is made up of the budget approved in February 2021. An additional £255k has been applied from Earmarked Reserves to Planning Services and Housing Services to get to the £12.241m budget.

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Service Area	Revised Budget - Whole Year	Revised Budget - April - Feb 21/22 £	Updated P11 Committed Spend	Projected Outturn as at P11	Projected Outturn Variance as at P11
Business Transformation & Organisational Development	1,715,767.92	1,572,787.26	863,038.75	1,288,853.21	-426,914.71
Community and Housing GF Services	1,394,509.12	1,303,939.36	578,546.81	1,253,946.00	-140,563.12
Corporate Services	1,493,463.76	1,375,500.28	1,079,055.90	1,597,960.99	104,497.23
Environmental Services	3,062,248.80	2,807,061.40	1,246,331.22	3,211,712.35	149,463.55
Financial and Customer Services	1,380,243.96	1,374,346.63	-4,802,577.05	1,367,929.00	-12,314.96
Legal and Democratic Services	1,239,733.56	1,136,422.43	1,200,798.33	1,454,035.69	214,302.13
Planning, Regeneration and Leisure Services	1,714,382.62	1,540,160.27	1,163,826.60	1,459,521.39	-254,861.23
Regulatory Client	221,893.20	203,402.10	195,206.31	219,467.13	-2,426.07
Starting Well	19,505.52	17,880.06	0.00	17,880.00	1,625.52
Overall Total	12,241,748.46	11,331,499.79	1,524,226.87	11,871,305.76	-367,191.66

Definitions:

1. Revised Budget Whole Year – the full years budget by Service Area
2. Revised Budget April – February – Full year budget as allocated on the system for the first 11 months of the financial year
3. Updated P11 Committed Spend – Actual spending as P11 on the system
4. Projected Outturn at P11 – Estimated full year outturn position
5. Projected Outturn Variance as at P11 – Difference between the budget and the projected outturn

3.4 Budget Variances

It should be noted that the total 'Updated P11 Committed Spend' figure of £1.524m above is distorted by circa £6.4m Benefits Subsidy income received in advance of the associated spend. Profiling issues such as these are adjusted for within the Projected Outturn (Forecast) Variances above. This report now goes on to explain these forecast variances against 21/22 revenue budgets (a more detailed analysis of which can be found at Appendix A):

Business Transformation & Organisational Development – £427k underspend

Within Business Transformation & Organisational Development it is specifically the ICT budget area that has a significant forecast outturn variance against budget (at £462k underspend):

- The underspend in ICT is inflated at Month 11 by £296k, due to a pending reallocation of costs from Financial and Customer Services for ICT licences (CIVICA - £137k, E-fin - £63k and Advance Solutions Limited - £96k) which will reduce the underspend in ICT as well as reducing the overspend in Financial and Customer Services. This movement will not change the overall underspend of the Council.
- In addition, there have been in year vacancies amounting to £85k.
- A number of invoices are in dispute with suppliers totalling £37k.

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Community and Housing General Fund Services - £140k underspend

The significant underspending projected in this area is in Community Services which amounts to £104k. This is made up of a number of underspends including:

- Vacancy and pension savings including the Community Services Manager post (£25k)
- CCTV shared service savings (£16k)
- Telephone charge savings including billing credits in relation to prior period corrections (66k)

Corporate Services - £104k overspend

Within Corporate Services the 'Corporate' service areas has a projected overspend of £126k. This is made up of centrally held corporate Initiatives (including the centrally held vacancy factor) that have not yet been allocated to other service areas (£110k) and additional external audit fees (£16k). Other Corporate Service areas being broadly in line with budget as at Month 11.

It should be noted that no monies from the Covid Grant Account have yet to be allocated within this position. Subject to year-end closedown processes, the Covid Grant Account balance, the purpose of which is to safeguard the Council's general fund from ongoing financial shocks from Covid-19, will be maintained at £0.9m.

Environmental Services - £149k overspend

Within Environmental Services there are four services areas with significant forecast outturn variances against budget.

- The most significant projected year end overspend is Car Parking/Civil Enforcement which amounts to £241k (noting that the actual to date spend at Month 11 in this area is distorted by a number of costs expected to be transacted in Month 12). This is largely due to lower than budgeted car park income of £207k as a result of Covid-19 (noting that this pressure has been accounted for within the recently approved 2022/23 Budget) and higher than budgeted Business Rates (£44k).
- Waste Operations are forecast to overspend by circa £52k on a budget of £1.2m (noting that the actual to date spend at Month 11 in this area is distorted by County Waste Disposal costs of £520k due in Month 12 and circa £700k of 22/23 income received in advance).
- Place Teams are projecting an £87k underspend. This is because of 2 FTE vacancies as well as extra budget in Fleet costs for fuel and maintenance.

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- Tree and Woodland Management is projecting a £80k underspend as a result of staffing changes.

Financial & Customer Services - £12k Underspend

Within Financial & Customer Services there are two services areas with significant forecast outturn variances against budget.

- Financial service have a forecast overspend of £127k. The overspend in this service area is inflated at Month 11 by £193k, due to a pending reallocation of costs from Financial and Customer Services for ICT licences (CIVICA, E-fin and Advance SOL) which will reduce the underspend in ICT. There are significant savings also in this area from vacancies, offset by the requirement to employ temporary staff. The figures include the capitalisation of some staff costs relating to the new ERP system.
- The Revenues, Benefits and Customer Services teams are showing a combined underspend position of £153k due to carrying staffing vacancies.

It should be noted that while the Benefits Subsidy position is projected to break even at year, there is risk around this figure as any errors found in the Audit process can lead to reductions in grant levels.

Legal, Democratic and Property Services - £214k Overspend

Within Legal, Democratic and Property Services there are three services areas with significant forecast outturn variances against budget.

- Legal services is forecast to underspend by £153k due to vacancies and additional income from Land Charges and Legal Challenges.
- The Democratic Services forecast underspend of £36k is also due to staff vacancies.
- The Facilities Management budget is forecast to overspend by £412k, due to £290k of reduced Leisure income and £122k reduced market income (both due to Covid-19).

Planning, Regeneration and Leisure Services - £222k underspend

Within Planning, Regeneration and Leisure Services there are a number of services areas with significant forecast outturn variances against budget.

- The Town Centre forecast budget overspend of £177k includes “Welcome Back” Fund scheme which needs to be claimed from the Government. The Council can and hopes to claim up to the full £150k for these schemes. This adjustment will

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take place in the outturn report and therefore would reduce the projected overspend position to just £27k. In addition, at Year-end, a review of both Bromsgrove and Wyre Forest Town Centre budget lines will be undertaken as these should come back to a break-even position. As part of the conversation with Wyre Forest, Economic Development Budget spending will also be considered to agree services funded by this budget.

- Strategic Planning (Planning Policy) has funding carried forward each year to deal with Plan Making year to year. This amount changes each year depending on the stage of plan making. The amount required to be carried forward from 20/21 to 21/22 will reduce the underspend position by £96k to a break-even position.
- The underspending in Development Control (£94k) is due to 2 factors. One is staffing vacancies and the other is pre receipt of planning fees for work that will be undertaken in 2022/23. Work is being undertaken on the quantum of this carry forward.
- There was a missing recharge from Redditch Borough Council for CMT in Planning in the forecast which reduces the underspend by £46k.
- Arts and Events Development is underspent by £53k. There was £18k of covid funding rolled forward into 21/22 from 20/21. There are the two vacant posts in the Sports Development Team causing underspend of £20k. These have been held back due to financial pressures as this is a non-statutory service. The sports development project budget is underspent by 10k and the arts by £5k.

There are a number of items that are being clarified as part of the Outturn report, especially those with Wyre Forest District Council. At the moment the net effect of these changes is assumed to be neutral but this will be clarified in the outturn position.

Regulatory Client - £2k underspend

This service is spending to budget.

3.6 Cash Management

Borrowing

- As of the 28th of February 2022, there was no short-term borrowings.

Investments

- On 28 February 2022 there were £12m investments held.

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3.7 Capital Monitoring

A capital programme of £10.2m was approved in the Budget for 2021/22. In addition to this, as reported to Cabinet and Council in March 2022, that there was a significant underspend in the 2020/21 capital programme and this led to the request of £4.3m slippage of schemes from 2020/21 into 2021/22. Additionally, £0.8m of further scheme costs were also agreed. As such, the overall Capital budget for the 21/22 financial year is £15.3m. Appendix B sets out the programme.

To date spending is £2.7m which is substantially below the £15.6m programme. The main reasons for this variance are as follows:

- Burcot Housing – to date due to the profile of this project only £1.1m of a £9.3m budget has been spent. However, the scheme is scheduled to be completed towards the end of this calendar year, hence this is a timing issue.
- Regeneration Fund. At Month 11 there was no spending against this £2m, however as planned (and linking to the requirement to match fund the Levelling Up bid by £1.6m) this budget was partially utilised in Month 12 with the purchase of Windsor Street property in relation to the Levelling up project.
- Funding for DFG's – to date only £0.6m has been spent in a £1.4m budget. As this is Grant Funding, it needs to be rolled forward. There is the requirement for Occupational Health assessments to be undertaken before upgrades can take place.
- Depot resurfacing Scheme Phase 2 - To date no spending on this £252k scheme which has been held pending a depot rationalisation business case.
- Environmental Services Computer System – To date there is no spending on this £157k scheme. This Abavus system is being implemented but nothing has been billed to date.

In addition – we have credit budgets on

- The Home Repairs Assistance Scheme of £5k (budget £111k).
- The Green Homes Scheme of £284k (budget £477k). This is funding from WMCA/BIES for Home Energy improvements.

It should be noted that of the £4.3m of schemes that were slipped from 2020/21 into 2021/22 that spending has only been £1.7m.

Two schemes have expenditure over their budgeted figures:

- The OLEV ULEV Taxi Infrastructure Scheme where expenditure was £270,774 against a budget of £200,000. There was £300k for installing 13 rapid charge

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points in the budget. This will be fully funded from Government Grants and 3rd party payments.

- The replacement Parking Meters Scheme where expenditure was £196,331 against an original budget of £108,000. Costs here include replacement Parking Meters, the resurfacing of 2 Car Parks (more to come), Improvements in lighting and virtual parking permits as per the Report from 2020 which set all this out and was approved by Members, with budget adjustments required to other Capital Programme lines.

It is also anticipated that there will be a need to reallocate existing capital budgets (of circa £150k) in relation to ERP system given the need to for additional implementation work in this area during 2021/22.

3.8 Earmarked Reserves

The position as reported to Council in February 2022 as per the 2022/23 – 2024/25 Medium Term Financial Plan is Shown in Appendix C. To date £250k of the total set out in the appendix has been applied in 2021/22.

3.9 General Fund Position

The General Fund Balance as at the 31st March 2021 is £4.284m and was projected to rise in the MTFP to £4.306m at the end of the financial year. The present monitoring position results in a balance of £0.367m being transferred to General Fund Reserves.

- 3.6 The Council's 2020/21 accounts have not been formally approved and audited at the time of writing.

4. Legal Implications

- 4.1 No Legal implications have been identified.

5. Strategic Purpose Implications

Relevant Strategic Purpose

- 5.1 The Strategic purposes are included in the Council's corporate plan and guides the Council's approach to budget making ensuring we focus on the issues and what are most important for the borough and our communities. Our Financial monitoring and strategies are integrated within all of our Strategic Purposes.

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Climate Change Implications

- 5.2 The green thread runs through the Council plan. The Financial monitoring report has implications on climate change and these will be addressed and reviewed when relevant by climate change officers to ensure the correct procedures have been followed to ensure any impacts on climate change are fully understood.

6. Other Implications

Customer / Equalities and Diversity Implications

- 6.1 None as a direct result of this report.

Operational Implications

- 6.2 Managers meet with finance officers to consider the current financial position and to ensure actions are in place to mitigate any overspends.

7. RISK MANAGEMENT

- 7.1 The financial monitoring is included in the corporate risk register for the authority

5. APPENDENCES

Appendix A – Revenue Monitoring
Appendix B – Capital Monitoring
Appendix C – Earmarked Reserves Position

AUTHOR OF REPORT

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Appendix A - Revenue Monitoring by Service

Service Area	Revised Budget - Whole Year	Revised Budget - April - Feb 21/22 £	Updated P11 Committed Spend	Projected Outturn as at P11	Projected Outturn Variance as at P11
CMT - Business Transformation	56,608.56	51,891.18	60,201.02	59,073.25	2,464.69
Equalities	23,700.96	21,725.88	15,989.30	15,222.66	-8,478.30
Human Resources	373,969.68	342,805.54	16,980.09	403,939.00	29,969.32
ICT	1,153,288.92	1,057,181.51	640,768.58	691,307.28	-461,981.64
Policy	58,735.44	53,840.82	72,765.41	64,032.00	5,296.56
Transformation	49,464.36	45,342.33	56,334.35	55,279.02	5,814.66
Business Transformation & Organisational Development	1,715,767.92	1,572,787.26	863,038.75	1,288,853.21	-426,914.71
CMT - Community	40,023.00	36,687.75	0.00	40,308.00	285.00
Community Safety	401,209.72	371,706.41	-18,174.22	297,113.00	-104,096.72
Community Transport	31,674.00	29,034.50	5,696.99	29,681.00	-1,993.00
Grants to voluntary bodies	0.00	0.00	0.00	0.00	0.00
Housing and Enabling	1,008,159.48	945,854.69	928,056.05	982,194.00	-25,965.48
Housing Options Officer	0.00	0.00	0.00	0.00	0.00
Lifeline	-86,557.08	-79,343.99	-337,032.01	-95,350.00	-8,792.92
Community and Housing GF Services	1,394,509.12	1,303,939.36	578,546.81	1,253,946.00	-140,563.12
Communications & Printing	133,265.52	122,160.06	110,358.30	120,404.12	-12,861.40
Corporate	1,104,682.92	1,019,117.51	1,163,522.18	1,230,931.25	126,248.33
Covid Grants	0.00	0.00	-420,509.47	-420,509.47	-420,509.47
P A & Directorate Support	116,615.76	106,897.78	86,975.07	96,147.00	-20,468.76
Central Post	80,487.00	73,779.75	85,382.46	100,928.00	20,441.00
Partnerships	58,412.56	53,545.18	53,327.36	58,060.09	-352.47
Transfer to C-19 Reserve				412,000.00	412,000.00
Corporate Services	1,493,463.76	1,375,500.28	1,079,055.90	1,597,960.99	104,497.23
CMT - Environmental	40,389.96	37,024.13	1.36	40,268.45	-121.51
Environmental Management	433,424.88	397,306.14	472,652.22	422,646.35	-10,778.53
Bereavement Services	19,002.24	17,418.72	63,284.44	49,029.11	30,026.87
Car Park/Civil Enforcement	-492,568.44	-451,521.07	-713,997.52	-251,267.16	241,301.28
Depot	227,283.48	208,343.19	182,471.31	233,313.29	6,029.81
Engineering	284,856.36	261,118.33	267,083.63	285,880.97	1,024.61
Waste Operations	1,169,744.04	1,072,265.37	-239,561.10	1,222,153.69	52,409.65
Place Teams	999,746.16	916,433.98	951,223.27	912,218.46	-87,527.70
Core Environmental	153,680.40	140,873.70	153,280.75	151,288.41	-2,391.99
Tree and Woodland Management	226,689.72	207,798.91	109,892.86	146,180.78	-80,508.94
Environmental Services	3,062,248.80	2,807,061.40	1,246,331.22	3,211,712.35	149,463.55

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Service Area	Revised Budget - Whole Year	Revised Budget - April - Feb 21/22 £	Updated P11 Committed Spend	Projected Outturn as at P11	Projected Outturn Variance as at P11
Financial Services	414,944.04	380,365.37	560,203.62	541,911.00	126,966.96
Audit Services	71,633.04	65,663.62	46,050.00	70,923.00	-710.04
CMT - Finance and Customer	42,816.00	39,248.00	41,415.00	58,229.00	15,413.00
Benefits	585,906.00	537,080.50	444,096.78	555,370.00	-30,536.00
Benefits Subsidy	-265,534.08	-243,406.24	-6,406,796.20	-265,534.00	0.08
Revenues	240,423.96	329,511.63	300,113.59	212,277.00	-28,146.96
Customer Service Centre	290,055.00	265,883.75	213,802.02	194,753.00	-95,302.00
Business Rates	0.00	0.00	62.14	0.00	0.00
Council Tax	0.00	0.00	-1,524.00	0.00	0.00
Financial and Customer Services	1,380,243.96	1,374,346.63	-4,802,577.05	1,367,929.00	-12,314.96
CMT - Legal	56,708.04	51,982.37	61,765.93	57,122.50	414.46
Legal Advice and Services	344,620.56	315,902.18	173,538.97	190,781.46	-153,839.10
Democratic Services & Member Support	392,106.60	359,431.05	312,886.68	355,378.00	-36,728.60
Electoral Services	177,506.88	162,714.64	309,645.44	183,505.73	5,998.85
Valuation Services	15,425.04	14,139.62	0.00	0.00	-15,425.04
Business Development	195,649.32	179,345.21	-24,262.96	197,442.00	1,792.68
Facilities Management	57,717.12	52,907.36	367,224.27	469,806.00	412,088.88
Legal and Democratic Services	1,239,733.56	1,136,422.43	1,200,798.33	1,454,035.69	214,302.13
CMT - Planning	58,204.92	53,354.51	-1,559.21	-1,530.00	-59,734.92
Building Control	-95,766.00	-87,785.50	-126,421.19	-124,682.38	-28,916.38
Economic Development	167,254.08	153,316.24	88,099.65	86,449.25	-80,804.83
Development Control	222,314.52	203,788.31	155,650.48	128,916.77	-93,397.75
Planning Policy	636,237.12	583,217.36	561,812.64	540,208.01	-96,029.11
Town Centre	99,138.00	90,876.50	341,990.75	276,376.90	177,238.90
Emergency Planning	13,535.04	12,407.12	14,017.43	13,754.84	219.80
CMT - Leisure	0.00	0.00	27,712.95	13,250.00	13,250.00
Parks, Open Spaces and Events	349,737.36	324,842.58	27,418.42	316,525.00	-33,212.36
Arts and Events Development	263,727.58	206,143.15	75,104.68	210,253.00	-53,474.58
Non-Operational	0.00	0.00	0.00	0.00	0.00
Planning, Regeneration and Leisure Services	1,714,382.62	1,540,160.27	1,163,826.60	1,459,521.39	-254,861.23
Regulatory Client	412,232.04	377,879.37	377,777.28	412,221.95	-10.09
Environmental Health	-5,038.92	-4,619.01	-10,663.95	-7,754.82	-2,715.90
Licensing (Client)	-185,299.92	-169,858.26	-171,907.02	-185,000.00	299.92
Regulatory Client	221,893.20	203,402.10	195,206.31	219,467.13	-2,426.07
Parenting And Support	0.00	0.00	0.00	0.00	0.00
Parenting And Support Gf	19,505.52	17,880.06	0.00	17,880.00	1,625.52
Starting Well	19,505.52	17,880.06	0.00	17,880.00	1,625.52
Total	12,241,748.46	11,331,499.79	1,530,595.17	11,871,305.76	-367,191.66

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Appendix B - Capital Monitoring - Reprofiled Programme

Cap Proj	Description	Approved budget date	Original approved Budget £	duration (years)	Department	Budget 21/22 £	reprofiling incl c/fwd £	Budget increase incl savings £	2021/22 Total £	Spent to Date	Slippage to be agreed
GC1064	Home Repairs Assistance	2018/19	50,000		Community & Housing GF Services	50,000	61,221		111,221	-4,522	115,743
GC1223	Energy Efficiency	2017/18			Community & Housing GF Services	0	5,000		5,000	2,510	2,490
GC1337	CCTV	2019/20	120,000		Community & Housing GF Services	0	67,376		67,376	23,315	44,061
GC1341	Energy Efficiency Installation	2018/19	110,000	2	Community & Housing GF Services	0	65,988		65,988	11,873	54,115
GC411	Funding for DFGs	2020/21	750,000		Community & Housing GF Services	750,000	503,101	163,000	1,416,101	608,239	807,862
GC896	OLEV ULEV Taxi infrastructure scheme	2019/20	300,000	1	Community & Housing GF Services	0	200,000		200,000	270,774	0
GC899	New Digital Service	2020/21	57,400	1	Community & Housing GF Services	33,668			33,668	0	33,668
NEW	BDC 7Kw electric vehicle charge points	21/22	120,000	1	Community & Housing GF Services	0		120,000	120,000	0	120,000
	Greener Homes	2020/21	180,000	1	Community & Housing GF Services	0		476,900	476,900	-283,780	760,680
GC894	Burcot Lane	2019/20	10,275,000		Financial & Customer Services	9,275,000			9,275,000	1,124,949	8,150,051
C1107	Bus Shelters	2020/21	18,000		Environmental Services	18,000	18,000		36,000	0	36,000
GC1265	Cemetery Extension infrastructure at at North Bromsgrove Cemetery Phase Two	2017/18			Environmental Services	0	12,000		12,000	0	12,000
GC1283	Fleet Replacement	ongoing	ongoing		Environmental Services	0	481,000		481,000	380,290	100,710
GC1312	Wheellie Bin Purchase	2018/19	ongoing		Environmental Services	34,000		45,000	133,000	77,003	61,997
GC1345	Replacement lighting at the Depot	2017/18	23,000		Environmental Services	0	19,538		19,538	3,246	10,292
GC1355	Depot Site resurfacing phase 2	2018/19			Environmental Services	0	252,000		252,000	0	252,000
GC1359	Replacement Parking machines	2020/21	120,000		Environmental Services	0	108,000		108,000	196,331	0
GC300	Fleet Management Computer System	2020/21	17,000		Environmental Services	0	16,600		16,600	0	16,600
GC301	Environmental Services Computer System	2020/21	38,200		Environmental Services	0	157,000		157,000	0	157,000
GC897	Regeneration Fund	2019/20	10,000,000		Financial & Customer Services	0	2,000,000		2,000,000	0	2,000,000
GC895	Re-landscaping of Recreation Ground	2019/20	170,000		Planning, Regeneration & Leisure Services	0	211,000		211,000	194,221	16,779
GC302	Sanders Park Play Area - Replacement for Tripod Swing (Health and Safety)	2020/21	35,000		Planning, Regeneration & Leisure Services	35,000	35,000		70,000	35,000	35,000
GC305	Bittell road recreation ground	2020/21	62,000		Planning, Regeneration & Leisure Services	0	18,000		18,000	17,367	633
GC306	BDC Christmas lights	2020/21	13,000		Planning, Regeneration & Leisure Services	0			0	0	0
GC1339	Rubery Redevelopment Works				Planning, Regeneration & Leisure Services	0	32,738		32,738	0	32,738
						10,255,668	4,263,562	804,900	15,324,130	2,662,816	12,820,419

BROMSGROVE DISTRICT COUNCIL

Cabinet 3rd May 2022

Appendix C - Earmarked Reserves

Description	Balance b/fwd 1/4/2020	C/fwd 31/3/2020	Planned use for 2021/22 Budget	Estimated closing balance 2021/22	Proposed release/addition of reserves from RPP exercise	Planned use for 2022/23 Budget	Comment
	£'000	£'000	£'000	£'000	£'000	£'000	
Building Control	(7)	(7)	0	(7)	7	0	To Fund the mobile working project
Building Control Partnership	(69)	(83)	0	(83)	0	0	Partnership income has to be reinvested back in to the service.
Commercialism	(10)	0	0	0	0	0	To help fund costs in relation to commercialism projects
Community Services	(43)	(274)	0	(274)	0	0	To help towards a district network feasibility study and unauthorised trespass prevention.
Economic Growth Development	(1,342)	(1,347)	350	(997)	75	0	To fund the Economic Development opportunities across the District. There is provision within this reserve to take into account the potential impact of Covid 19 on service delivery in particular Leisure Services.
Election Services	(96)	(51)	0	(51)	25	0	To support the delivery of individual electoral registration and to set aside a reserve for potential refunds to government
Environmental Services	0	(47)	0	(47)	0	0	To support the costs of the Environmental Services Vehicles
Financial Services	(479)	(1,422)	0	(1,422)	(50)	0	A number of reserves / grants have been set aside to support residents through the changes to welfare reform along with a reserve to support our Business continuity plans. This also includes funds to support the new enterprise system and the balance of the Covid general grant received in 20-21. The proposed addition is in recognition of the need to strengthen the finance team and short term capacity issue risk
Corporate Financing	(2,784)	(3,906)	100	(3,806)	100	100	The reserve has been created to offset the loss on Business rates collection and appeals in 2019/20.
Housing Schemes	(475)	(487)	142	(345)	0	0	To support the feasibility and implementation of housing schemes across the district
ICT/Systems	(87)	(80)	0	(80)	80	0	To provide replacement ICT and systems across the authority.
Leisure/Community Safety	(291)	(329)	0	(329)	0	0	Grant received and reserves set aside to support a number of leisure and well being schemes across the District
Local Neighbourhood Partnerships	(16)	(16)	0	(16)	0	0	Grant received in relation to liveability schemes
Other	(115)	(107)	44	(63)	(75)	0	General reserves including - support for apprentices, set up costs and Brexit reserve. Funds to create an Invest to save reserve to increase efficiencies within the organisation
Planning	(108)	(133)	0	(133)	20	0	Reserves in relation to a custom build grant to provide support to the council towards expenditure lawfully incurred in relation to the provision and maintenance of a self-build register, along with reserves to help towards future planning appeals.
Regulatory Services (Partner Share)	(35)	(47)	0	(47)	0	0	BDC Share of WRS grant related reserves
Shared Services Agenda	(311)	(311)	0	(311)	200	0	To fund potential redundancy and other shared costs
Grand Total	(6,268)	(8,648)	638	(8,011)	382	100	